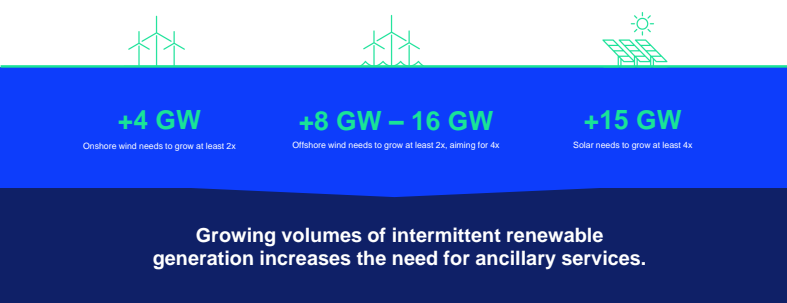


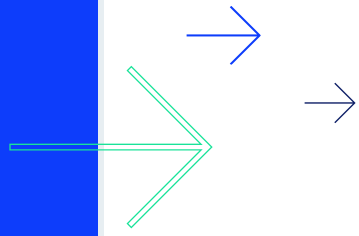


2030 Demands Greater Flexibility



Agenda

- Who is Centrica Energy Trading?
- Why Flexibility
- Market Opportunities
- Case Studies
- Route-to-Market
- Q&A



Centrica plc

Centrica plc is a leading energy services and solutions provider founded on a 200-year heritage of serving people. We are the UK's biggest retailer of zero carbon electricity, serving around 10 million customers across the UK, Ireland and Continental Europe through brands such as British Gas, Bord Gáis Energy, Centrica Business Solutions and Centrica Energy Trading. Centrica plc is a listed company traded on the London Stock Exchange (CNA:LN) and is BBB rated by S&P.

- 19,738** Employees Worldwide
- 10m** Residential Customers
- CDP A-** Ranking on climate change



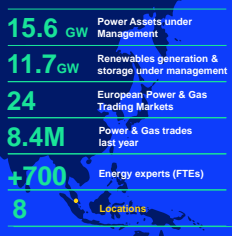
The big picture

Centrica Energy Trading is a leading provider of energy risk management and optimisation services to businesses, in addition to managing commodity risk and providing wholesale market access for the Centrica plc.

We trade physical as well as financial energy products and operate 24/7/365.

We trade Gas, LNG, Power and Green Certificates and connect energy producers, suppliers and off-takers in the wholesale energy markets.

REstore was acquired by Centrica PLC in 2017. The Optimisation expertise, IPs & patents, algorithms issued from this acquisition are now fully merged into Centrica Energy Trading.



Serving the green energy transition, over the last 15 years we've developed a **2477/365** operational platform for renewable energy trading and built a diversified portfolio of **flexible assets** across Europe that continues to grow.



- ↑ Onshore Wind
- ↑ Offshore Wind
- ☀ Solar
- 🔋 Battery
- ⚡ Electrolysers / P2X



We operate the most advanced cross-European virtual, renewable Power Plant with an aggregated portfolio of **flexible load and batteries**, enabling more secure revenues and shielding flexibility value from penalties.

4.8GW of flexibility available to the grid from our industrial and commercial customers

>300MW portfolio of battery storage assets optimised by Centrica in the UK and EU, including grid scale and residential BESS

~300MW of flexible assets participating into our Belgium Virtual Power Plant (VPP), including grid scale and residential BESS as well as industrial loads



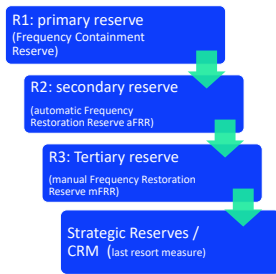
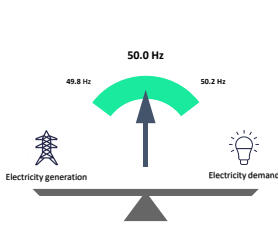
Why Flexibility

- Increasing amount of **renewable energy** strongly drives the need for additional balancing capacity on the grid.
- Extra **EBITA** by delivering services to the grid.
- Possible to combine this revenue model with **other support mechanisms** (certificates).
- Possible to **tailor the delivered service** to the specific operating conditions.

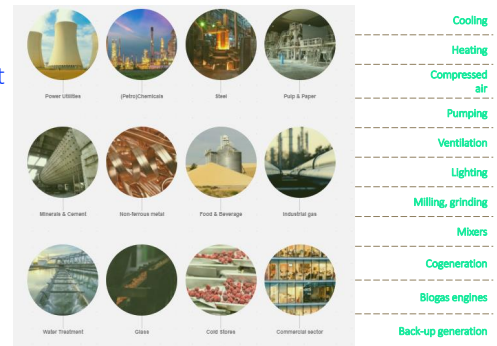


How does it work?

Programs from Eia



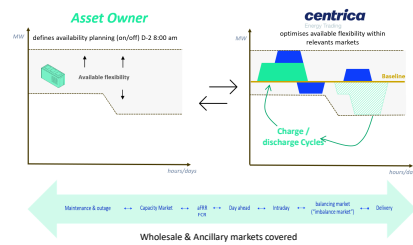
Flexibility can be found in a lot of sectors and on a variety of different processes.



What is the correct market for my asset?

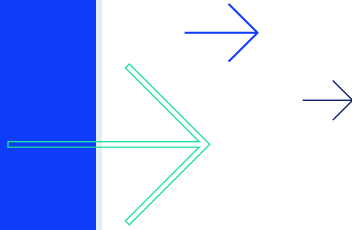


Centrica offers multimarket optimisation services to asset owners in Belgium



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Structure of Flexibility payments

How does the TSO (Eia) Remunerate Flexibility?

Capacity remuneration [€/MW/h]
 Price paid by Eia to reserve capacity.
 Irrelevant whether this capacity is activated or not (standby fee).

Activation remuneration [€/MWh]
 Price activated by Eia to activate

- Set by client
- Contains all marginal costs related to activation

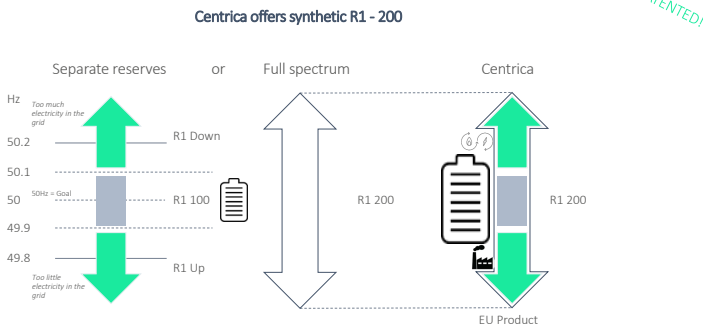
Trading Period	Asset	Capacity [MW]	Total Available Capacity [MWh]	Average Price [€/MWh]	Margin [€/MWh]	Total Revenue [€]	Individual Capacity [MW]
01/01/2021	05/01/2021 00:00 - 00:00	aFRR Downward	35	46.28	46.28	1620	Individual bids
02/01/2021	05/01/2021 00:00 - 01:00	aFRR Downward	342	24.48	24.48	8352	Individual bids
03/01/2021	05/01/2021 00:00 - 04:00	aFRR Downward	34	23.84	23.84	810	Individual bids
04/01/2021	05/01/2021 00:00 - 04:00	aFRR Downward	3	19.1	19.1	57	Individual bids
05/01/2021	05/01/2021 04:00 - 08:00	aFRR Downward	34	18.88	18.88	642	Individual bids
06/01/2021	05/01/2021 04:00 - 08:00	aFRR Downward	3	15.05	14	42	Individual bids
07/01/2021	05/01/2021 08:00 - 10:00	aFRR Downward	34	16.7	16	548	Individual bids
08/01/2021	05/01/2021 08:00 - 12:00	aFRR Downward	3	15.12	15.12	45	Individual bids
09/01/2021	05/01/2021 12:00 - 16:00	aFRR Downward	34	14.68	14.68	498	Individual bids
10/01/2021	05/01/2021 12:00 - 16:00	aFRR Downward	3	13.2	13.1	39	Individual bids
11/01/2021	05/01/2021 16:00 - 20:00	aFRR Downward	34	14.75	14.75	501	Individual bids
12/01/2021	05/01/2021 16:00 - 20:00	aFRR Downward	3	16.2	16.42	49	Individual bids
13/01/2021	05/01/2021 19:00 - 01:00	aFRR Downward	34	18.1	18.1	616	Individual bids
14/01/2021	05/01/2021 19:00 - 01:00	aFRR Downward	3	20.02	20.25	60	Individual bids

Program	Capacity Fee [€/MW/y]	Activation Fee [€/MW/y]
FCR	✓	✗
aFRR	✓	✓
mFRR	✓	✓

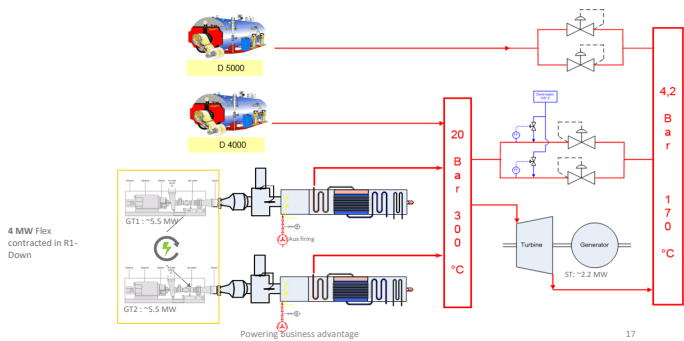
* Not considering Free Bids

<https://www.eia.be/en/grid-data/balancing/capacity-auction-results>

Primary reserve FCR: Synthetic portfolio

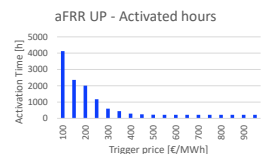
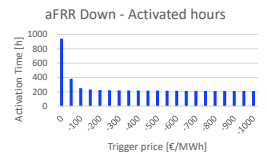
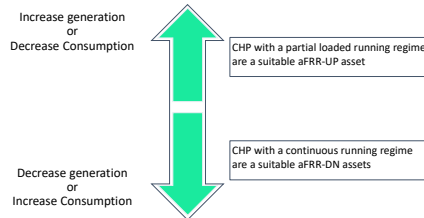


FCR Example: FCR-Down activations performed by 2 gas turbines: 2 x 5,5 MW



Secondary Reserve - aFRR

automatic Frequency Restoration Reserve

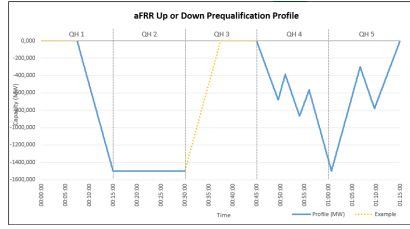


What will be expected of the CHP in aFRR?

aFRR Elia Description: "Fast reserves activated automatically and on a continuous basis to handle sudden disruptions in the area managed by Elia"

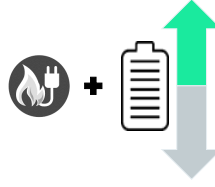
Main Elia Requirements

- aFRR Down = Decrease of generation
- aFRR UP= Increase of generation
- Max reaction time is 7.5 min (this will move to 5min in the future)
- Max duration: 4h
 - usually around 1300 activations of 12 minutes → 200-300h/year
- Signal following
 - TSD via Centrica will provide a setpoint every 4sec
 - Max margin on following the signal is + 7.5%
- Daily procurement in 4-hour blocks



Elia Prequalification profile for 1.5 MW flex

aFRR battery supporting (up)



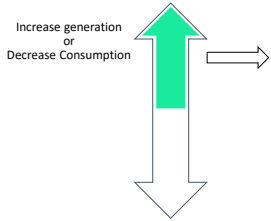
Expected (historical analysis full year)	R2 battery supporting	R2 standalone Up/Down
Avg historical duration (min)	15	12
Avg Nbr activations/year	TBD	~1300
Reaction time (min)	10 min	7.5 min (linear reaction)
Applicable situation	Idle CHP	CHP running partial load

Centrica allows CHP's and other assets to act as a supporting asset in aFRR. This strongly limits the amount of activations incurred and allows for idle CHP's to participate

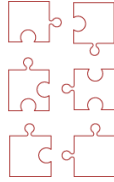
Tertiary Reserve (R3) - mFRR

manual Frequency Restoration Reserve

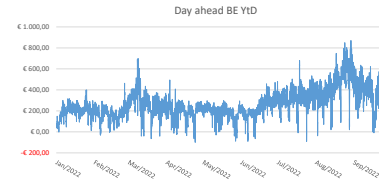
mFRR Basic statistics	
Reaction time	15 min
Number of activations	2 – 5 /year
Max duration	38h



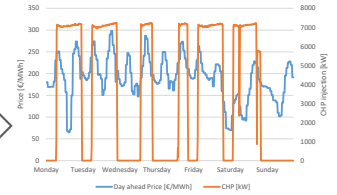
CHP's Standing Idle are ideal Candidates for mFRR



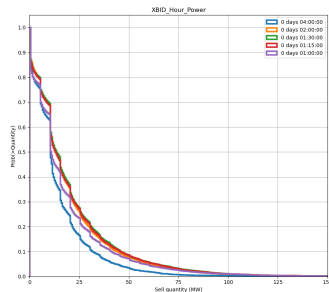
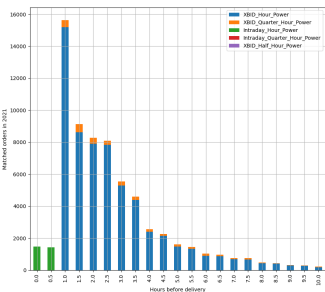
Day ahead optimization Insights



- Market clearing @ D-1: 12h00
- Flexibility in down stream process?
- Value depends on predictability

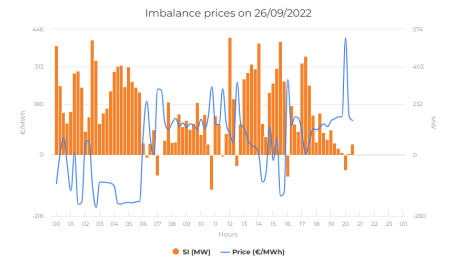


Intraday Insights



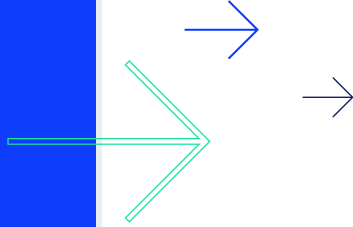
Imbalance Insights

- Volatile
- Settlement values published ex-post
- Value depends on predictability

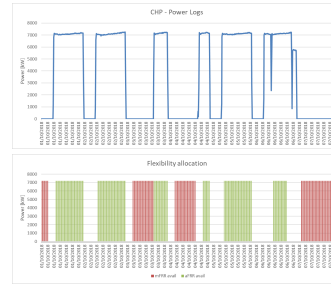


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Case study: aFRR down + mFRR



- Assumptions**
- 30% of Phom flexible in DN Direction
 - Flat average price
 - Perfect nomination of the flex for each reserve
 - Perfect delivery of all activations

7MW CHP – Capacity Fee		
	mFRR	aFRR DN
#CCTU's (hours)	12 (48)	17 (68)
Capacity [MW]	7	2.1
Price [€/MWh]	6	26
Weekly Gross revenue [€]	2016	3713
Yearly Gross revenue [€]	104 800	193 100

7MW CHP – Activation Fee		
	mFRR DN	aFRR
Total activated energy [MWh]	21	510
Energy Price [€/MWh]	200	40
Yearly Gross revenue [€]	4 200	20 400

7MW CHP – Total Revenues		
	mFRR DN	aFRR
Total Revenues	109 000	213 500

Grid support with CHP summary

Key questions:

- **CHP:**
 - Type?
 - Pmax?
 - Pmin?
 - Running schedule?
- **Process:**
 - Back-up? Buffer?
- **Site:**
 - Imbalance exposed?
 - Energy supplier?
 - Green certificates?



CHP-mode of operation	Market				
	FCR DN	aFRR up	aFRR DN	aFRR sup	mFRR
Idle	Black	Black	Black	Black	Black
Partial load (Pmin)	Black	Green	Black	Green	Black
Max load (Pmax)	Black	Black	Black	Black	Black

Route-to-market

Process	Tasks	Duration
Contract Signature	<ul style="list-style-type: none"> • Flex-analysis • Date signature contract • Project planning 	5 days
Admin process	<ul style="list-style-type: none"> • Supplier GUID + DSO Mandate • Net Flexibility Study & Customer Contract Check request -results • SDP if request: sent to DSO • CP User Designation 	1.5 Months
Technical validation	<ul style="list-style-type: none"> • Submeter technical info check + metering data • Pool update and proposal to DSO • Endpoints set-up in RTCP notification + acceptance 	2 weeks
Testing	<ul style="list-style-type: none"> • Baseline test: <ul style="list-style-type: none"> • set asset + algo config • Data flow check, message are constructed / sent to Eria platform • Prequalification test set up + execution with Fluvius/eria 	1.5 month
Pre-activation	<ul style="list-style-type: none"> • Delivery points become effective (no later than 5 WD following the notification of acceptance) • Final checks and validation (tech check, Ops check, RIM check, eria check Biple) 	1 week
Go live	<ul style="list-style-type: none"> • Bid preparation: add to tender & add to energy bids • Monitor go-live • Go into market : first bid submitted 	3 days

Powering business advantage

4 MONTHS

Contact

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