

1

—
AGENDA
—

1. Introduction & Key Concepts
2. Day Ahead, Intraday and Balancing
3. Forward
4. Hedging

2



3

Why ?

Fundamentally, energy supply is an engineering challenge. Good market design should give **economic incentives to align economics to physics in the short term and physics to economics in the long term**

Target model: a pan-European electricity market

Physically, we are interconnected and interdependent
But almost everything else has yet to follow this physical reality

Which benefit for the global welfare ?

- Increase efficiency
- Increase robustness and liquidity
- Integrate new technologies and facilitate the energy transition

Why do we want it as market participant ?

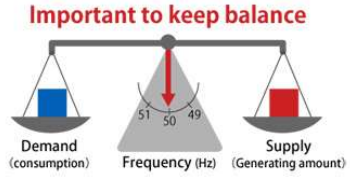
- Managing cross-border portfolios
- New buying and selling opportunities
- Facilitate the integration of new technologies



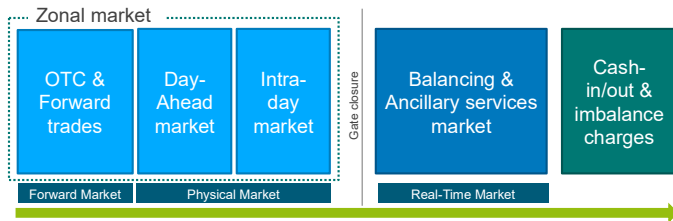
4

Market price: expectation about future real-time price

- Market is based on **supply-demand equilibrium** => each equilibrium point corresponds to a **market price**. There is an equilibrium point (= **imbalance settlement price**) at each period of time (ISP) = **imbalance settlement period**

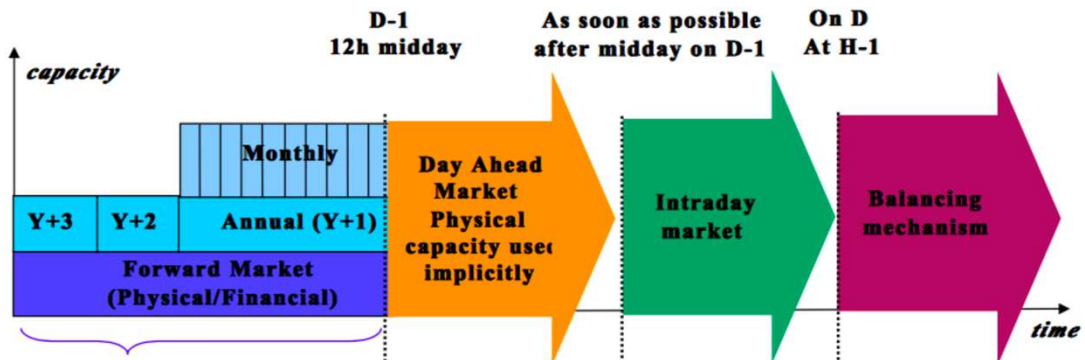


- All actions undertaken by market parties in forward, day-ahead and intraday are based on the **expectation** of this equilibrium point



5

Market time frames



Source: European Commission



6



7

Day-Ahead market

- Zonal market**
 - Bidding Zone = geographical zone in which traders can buy/sell electricity without having to take into account grid constraints. Between 2 zones, traders have to consider availability of transmission capacity:
 - For the market: "one country = one price = one electrical node"
 - Not true in reality => TSO to manage the grid
- In Day-Ahead, one common auction**
 - Electricity market prices are based on a supply-demand equilibrium
 - One auction to determine the price for each zone

Average annual DA electricity price in European Bidding Zones - 2017

Price coupling region (DA)

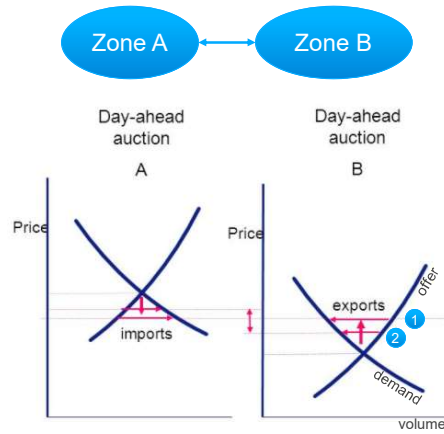
Country/Zone	Average Price (€/MWh)	% Change
Denmark	8.81	-76.8%
Finland	14.39	-42.1%
Sweden	14.39	-42.1%
Poland	28.62	-38.4%
Czechia	23.89	-28.5%
Slovakia	34.05	-24.4%
Hungary	34.04	-25.4%
Austria	46.64	-12.7%
Germany	31.15	-18.1%
France	39.31	-22.2%
Italy	39.43	-21.7%
Spain	39.24	-17.3%
Portugal	48.01	-28.2%
Greece	48.21	-28.2%
UK	32.99	-29.7%
Belgium	31.88	-19.1%
Netherlands	30.47	-16.4%
Switzerland	31.50	-17.3%
Spain	32.20	-18.4%
Italy	34.90	-16.8%
France	31.79	-17.0%
Germany	32.71	-18.2%
Austria	38.70	-24.3%
Poland	38.97	-24.8%
Czechia	38.88	-24.8%
Slovakia	48.21	-28.2%
Hungary	48.21	-28.2%

8

Day-Ahead Auction Market Coupling

The Day-Ahead Process **merges capacity (transport) and energy**

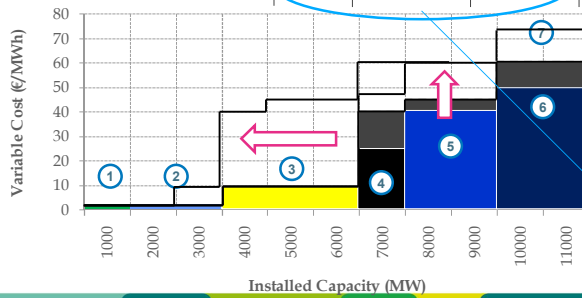
1. Trader bids for energy (bids and offers) in each zone to the Power Exchange
2. TSOs provide the available capacity between each zone
3. The energy bids and offers in the different zones is then matched, depending on the availability of capacity
 - > If no congestion (ie: enough capacity): no price difference between A and B ①
 - > If congestion (ie: not enough capacity allocated to the market), a price difference between A and B appears ②



Building the merit order

- In the merit order units are ranked according to their marginal cost of production.

	①	②	③	④	⑤	⑥
Technology	Wind	Hydro	Nuclear	Coal ST	CCGT	GT
Installed capacity [MW]	1000	2000	3000	1000	2000	2000
Variable cost [€/MWh]	0	0	10	25	40	50
⑦ CO2 cost [€/MWh]	0	0	0	15	5	10
Total Variable cost [€/MWh]	0	0	10	40	45	60



The merit order can shift:

- a **Horizontally**: due to technical outages, and unavailabilities
- b **Vertically**: due to commodity price fluctuations

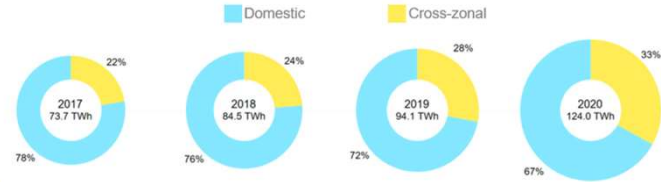
Renewables & NUC may also be offered at a negative price



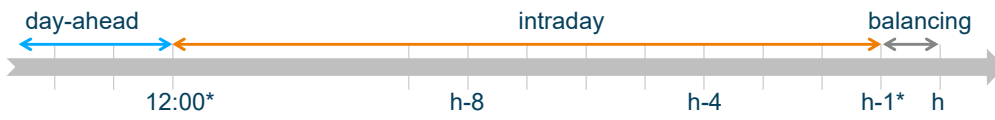
Day-Ahead versus Intraday

- **Day ahead market:** considered the market giving the reference price in Europe
 - Link to nomination and scheduling process historically happening in D-1
 - But... the real price signal for market participants is the imbalance price!
- **Intraday market:** considered the market to optimise/correct positions close to real time
 - Intraday market liquidity increases, product granularity closer to ISP and ability to trade close to real time!

Figure 9: Evolution of the continuous intraday-traded volumes, and its breakdown into cross-zonal and intra-zonal trades (2017–2020) (% and TWh) (left) and the relative increase (2017–2020) (right)



Source: ACER calculation based on NEMOs data.



* Exact time of market closure might slightly vary depending on country

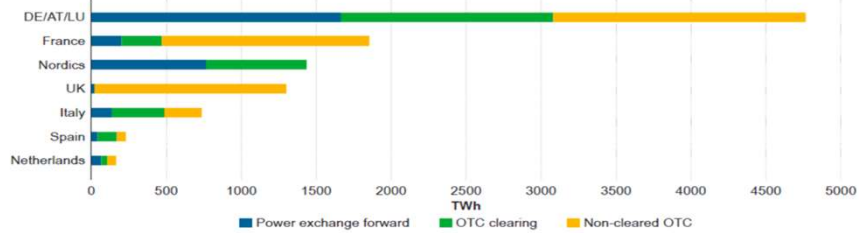
As time passes, uncertainty reduces



Is the forward market important ?

- Volumes traded in forward represent +/- 10 times more than the volume traded in the short term market (Day-Ahead and Intraday)

Figure 17: Forward market trading volumes per type in the largest European forward markets – 2016 (TWh)



Source: European Power Trading 2017 report, © Prospex Research Ltd, March 2017.

Source: ACER MMR 2018

Note: updated chart not available in ACER MMR, but trend is confirmed. E.g. EEX mentioned 4400 TWh traded in fwd vs 600 TWh in DA and ID



13

Market instruments: spot, forward, future

- **Spot** contract: an agreement to buy or sell an asset today, for a certain price.
 - ✓ In the case of, for example, gas and electricity, this typically means day-ahead.
- **Forward** contract: an agreement to buy or sell an asset at a specific moment in time, for a predetermined price.
 - ✓ Normally traded over-the-counter (OTC); a deal between two institutions
- **Future** contract: an agreement to buy or sell an asset at a specific moment in time, for a predetermined price.
 - ✓ Normally traded on an exchange; the exchange is the counterparty for both participants.



14

Market liquidity & traded volumes

- Market **liquidity** reflects the ability to buy or sell an asset without causing a significant movement in the market price of that asset.
 - In less liquid markets we expect the bid-ask spreads to be wider than in more liquid markets. The bid-ask spread represents transaction cost.
- The German electricity market, for example, is relatively liquid market, especially compared to the Dutch or Belgium electricity market.
- Where liquidity is limited, there is a greater risk that it may not be possible to close a position at a favorable price.
- Short term products are in general more liquid than long term products.



17

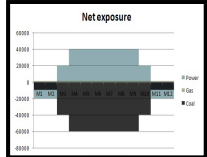
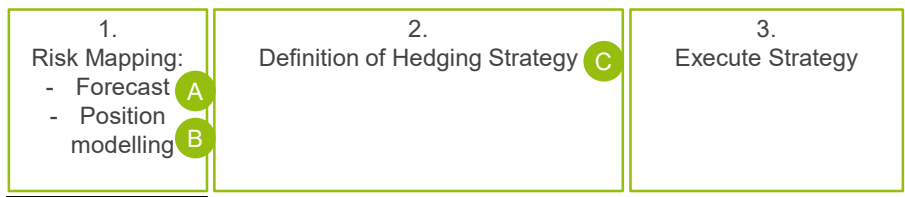


18

From a physical portfolio ...

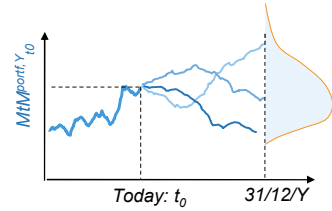
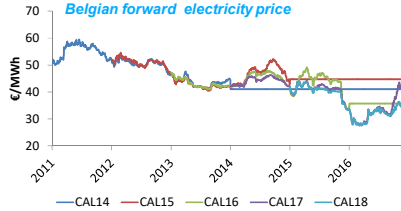


... to hedging strategies



1. Risk mapping

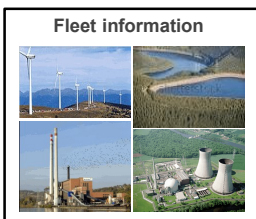
- A portfolio of assets is **by definition "risky"** -> what is "risk" for a portfolio manager ?
 - Uncertainty on future revenues generated by the assets in the portfolio (power plants, procurement contracts, ...)
 - Different kind of risks:
 - price risk,
 - volume risk,
 - regulatory risk,
 - counterparty risk



- How to tackle price risk ?
 - First step is to accurately **forecast the positions** of each asset and contract **A**
 - Second step when trying to mitigate risks is to **identify** and classify/organize the risk factors **B**
 - To mitigate the price and volume risks, market participants can then perform **hedging** actions **C**



A Forecast: key principles

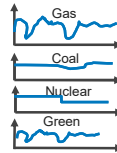


Constraints
 Technical constraints (Revision planning, max power, ...)
 Contractual constraints (reserves, fuel contracts,...)

Fleet information, market prices and constraints are used as input for the optimization model

OPTIMIZATION MODEL

The output of the model is the forecasted production and fuel consumption which maximizes S-P (cashflow), while respecting the constraints

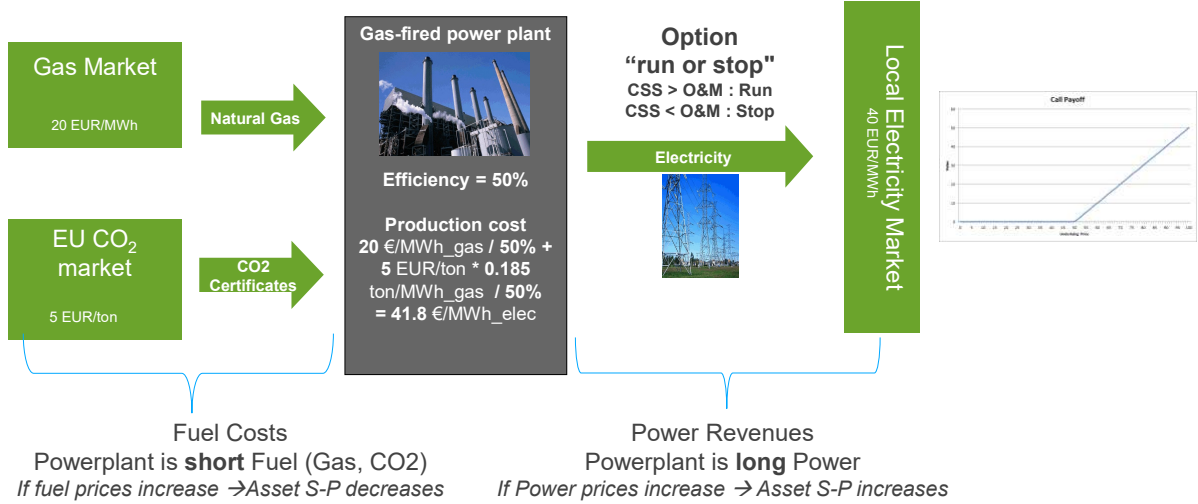


Maintenance planning
 Choosing the best moment to place a maintenance (while respecting the technical constraints) is also a possibility to optimize S-P results

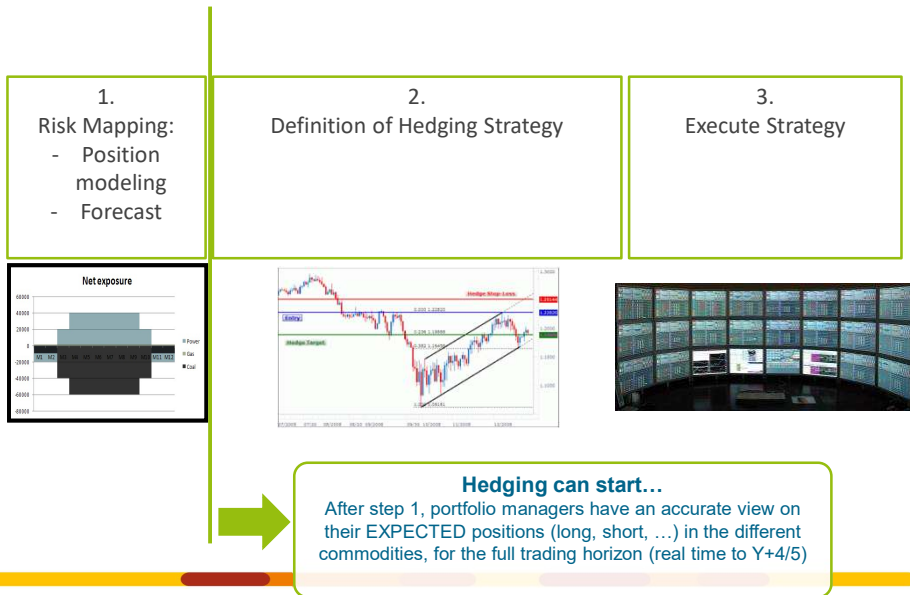
Forecasting exercise: to be done for all contracts (industrial and residential customers) and assets (power plants including RES, storage, ...)



Risk mapping: case study:
forecasting **A** and modelling **B** a gas power plant



2. Hedging



Hedging: case study: hedging a gas power plant



Power plant with 50% efficiency:
Input of 2 units of gas to produce 1 unit of power (we ignore CO2 for simplicity)

A. Strategy "Hedge and Sleep"

- T1: forward gas 48 €/MWh ; power 100 €/MWh
 - ⇒ Forecast: Plant margin: 4 €/MWh => plant will run
 - ⇒ Hedging: Sell power, buy gas, margin of 4 €/MWh
- T2: forward gas 50 €/MWh ; power 95 €/MWh
 - ⇒ Forecast: Plant margin: -5 €/MWh, but already hedged at 4 €/MWh
- T3: forward gas 49 €/MWh ; power 96 €/MWh
 - ⇒ Forecast: Plant margin: 2 €/MWh, but already hedged at 6 €/MWh

P&L: 4 €/MWh

B. Strategy "Option Value"

- T1: forward gas 48 €/MWh ; power 100 €/MWh
 - ⇒ Forecast: Plant margin: 4 €/MWh => plant will run
 - ⇒ Hedging: Sell power, buy gas, margin of 4 €/MWh
- T2: forward gas 50 €/MWh ; power 95 €/MWh
 - ⇒ Forecast: Plant margin: -5 €/MWh
 - ⇒ Sell gas, buy power, additional margin 5€/MWh
- T3: forward gas 49 €/MWh ; power 96 €/MWh
 - ⇒ Forecast: Plant margin: 2 €/MWh
 - ⇒ Sell power, buy gas, additional margin 2€/MWh

P&L: 11 €/MWh



25

25

Why hedging ? Good reasons to hedge

Meet shareholders expectations

Comply with your communication to the market

Avoid adverse mismatches with competitors

Secure affordable prices for customers

Secure your P&L



26

26

Why hedging ? Good reasons to NOT hedge

Avoid too expensive or inefficient hedging

Avoid hedging uncertain positions



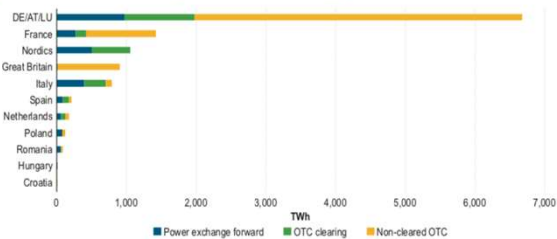
Due to expectations about price evolution



What do we need for good hedging ?

- Liquidity
- Cross-border instruments
- Thin granularity : only baseload products in most countries

Figure 20: Forward market trading volumes per type in the biggest European forward markets – 2017 (TWh)



Source: European Power Trading 2017 report, © Prospex Research Ltd and NRAs (2018).
Note: The respective source for each market is the same as the one described in Figure 19. For the Czech Republic and Slovenia, disaggregated information on the forward market volumes provided in Figure 19 was not available.

CONCLUSION: forward markets are crucial for the efficiency of electricity systems. They are key to ensure a competitive price for the final customers. Despite the increasing interest in short term markets generated by the energy transition, forward markets remain fundamental. NRAs and policy makers should hence also ensure their efficiency.

