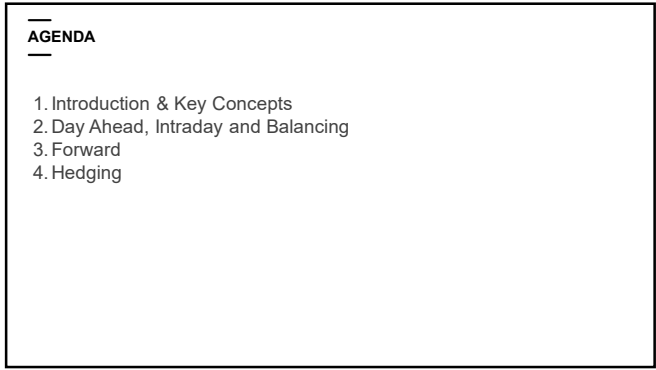


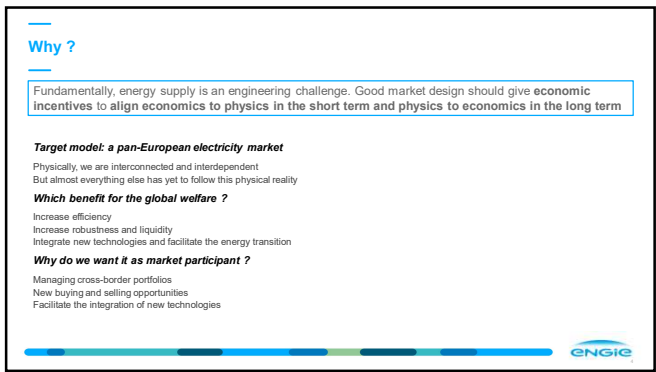
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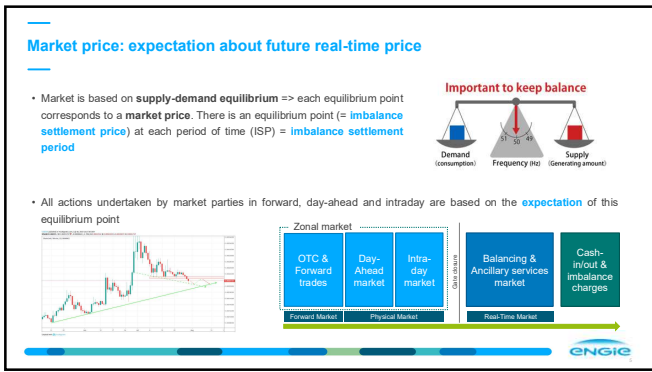
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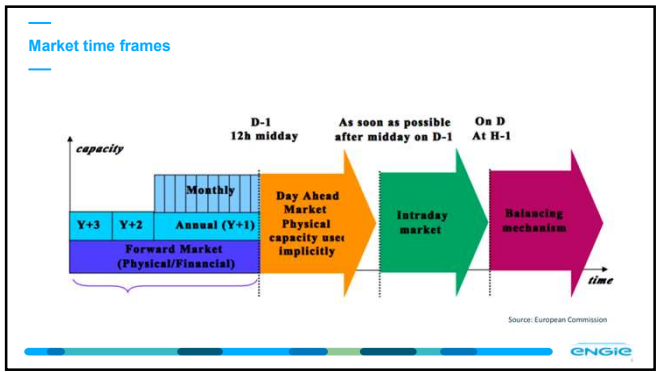
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### Day-Ahead market

Average annual DA electricity price in European Bidding Zones - 2017

Price coupling region (DA)

- Zonal market**
  - Bidding Zone = geographical zone in which traders can buy/sell electricity without having to take into account grid constraints. Between 2 zones, traders have to consider availability of transmission capacity.
  - For the market, "one country = one price = one electrical node"
  - Not true in reality => TSO to manage the grid
- In Day-Ahead, one common auction**
  - Electricity market prices are based on a supply-demand equilibrium
  - One auction to determine the price for each zone

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### Day-Ahead Auction Market Coupling

The Day-Ahead Process merges capacity (transport) and energy

- Trader bids for energy (bids and offers) in each zone to the Power Exchange
- TSOs provide the available capacity between each zone
- The energy bids and offers in the different zones is then matched, depending on the availability of capacity

- > If no congestion (ie: enough capacity): no price difference between A and B
- > If congestion (ie: not enough capacity allocated to the market), a price difference between A and B appears

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### Building the merit order

In the merit order units are ranked according to their marginal cost of production.

Technology	① Wind	② Hydro	③ Nuclear	④ Coal ST	⑤ CCGT	⑥ GT
Installed capacity [MW]	1000	2000	3000	1000	2000	2000
Variable cost [€/MWh]	0	0	10	25	40	50
CO2 cost [€/MWh]	0	0	0	15	5	10
Total Variable cost [€/MWh]	0	0	10	40	45	60

The merit order can shift:

- Horizontally, due to technical outages, and unavailabilities
- Vertically, due to commodity price fluctuations

Renewables & NUC may also be offered at a negative price

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### Day-Ahead versus Intraday

Day ahead market: considered the market giving the reference price in Europe

- Link to nomination and scheduling process historically happening in D-1
- But... the real price signal for market participants is the imbalance price!

Intraday market: considered the market to optimise/correct positions close to real time

- Intraday market liquidity increases, product granularity closer to ISP and ability to trade closer to real time!

As time passes, uncertainty reduces

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### Is the forward market important ?

- Volumes traded in forward represent +/- 10 times more than the volume traded in the short term market (Day-Ahead and Intraday)

Figure 17: Forward market trading volumes per type in the largest European forward markets – 2016 (TWh)

Source: European Power Trading 2017 report, © Prosper Research Ltd, March 2017.

Source: ACER MMR 2018  
Note: updated chart not available in ACER MMR, but trend is confirmed. E.g. EEX mentioned 4400 TWh traded in fwd vs 600 TWh in DA and ID

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### Market instruments: spot, forward, future

- Spot contract:** an agreement to buy or sell an asset today, for a certain price.
  - In the case of, for example, gas and electricity, this typically means day-ahead.
- Forward contract:** an agreement to buy or sell an asset at a specific moment in time, for a predetermined price.
  - Normally traded over-the-counter (OTC); a deal between two institutions
- Future contract:** an agreement to buy or sell an asset at a specific moment in time, for a predetermined price.
  - Normally traded on an exchange; the exchange is the counterparty for both participants.

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### Forward products for electricity

What can you trade in each zone ?

- Daily products: D+1, D+2
- Weekly products: W+1, W+2, W+3
- Monthly products: M+1, M+2, M+3
- Quarterly products: Q+1, Q+2, Q+3
- Yearly products: Cal+1, +2, +3

Base-load vs. Peak-load

Product	Germany Base-load	France Base-load	Nordics Base-load	UK Base-load	Italy Base-load	Spain Base-load	Netherlands Base-load
D+1	15,100,000	11,100,000	10,100,000	10,100,000	10,100,000	10,100,000	10,100,000
W+1	10,100,000	7,100,000	6,100,000	6,100,000	6,100,000	6,100,000	6,100,000
M+1	3,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
Q+1	1,100,000	800,000	800,000	800,000	800,000	800,000	800,000
Cal+1	500,000	300,000	300,000	300,000	300,000	300,000	300,000

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### Market liquidity & traded volumes

- Market **liquidity** reflects the ability to buy or sell an asset without causing a significant movement in the market price of that asset.
  - In less liquid markets we expect the bid-ask spreads to be wider than in more liquid markets. The bid-ask spread represents transaction cost.
- The German electricity market, for example, is relatively liquid market, especially compared to the Dutch or Belgium electricity market.
- Where liquidity is limited, there is a greater risk that it may not be possible to close a position at a favorable price.
- Short term products are in general more liquid than long term products.

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Hedging: how and why ?

ENGIE

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**From a physical portfolio ...**

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**... to hedging strategies**

- Risk Mapping:**
  - Forecast (A)
  - Position modelling (B)
- Definition of Hedging Strategy (C)**
- Execute Strategy**

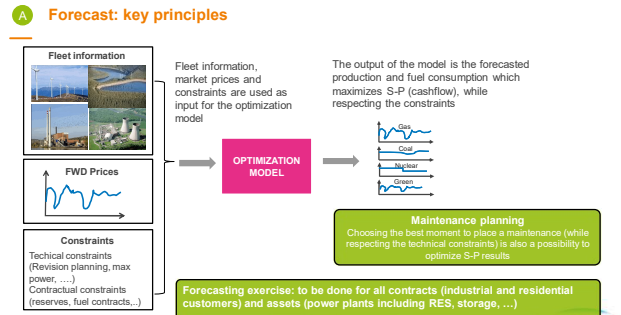
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**1. Risk mapping**

- A portfolio of assets is by definition "risky" -> what is "risk" for a portfolio manager ?
  - Uncertainty on future revenues generated by the assets in the portfolio (power plants, procurement contracts, ...)
  - Different kind of risks:
    - price risk
    - volume risk
    - regulatory risk
    - counterparty risk
- How to tackle price risk ?
  - First step is to accurately **forecast** the positions of each asset and contract (A)
  - Second step when trying to mitigate risks is to **identify** and classify/organize the risk factors (B)
  - To mitigate the price and volume risks, market participants can then perform **hedging** actions (C)

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**A Forecast: key principles**



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**Risk mapping: case study: forecasting (A) and modelling (B) a gas power plant**

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**2. Hedging**

- Risk Mapping:**
  - Position modelling
  - Forecast
- Definition of Hedging Strategy**
- Execute Strategy**

**Hedging can start...**  
After step 1, portfolio managers have an accurate view on their EXPECTED positions (long, short, ...) in the different commodities, for the full trading horizon (real time to Y+4/5)

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### Hedging: case study: hedging a gas power plant



Power plant with 50% efficiency:  
Input of 2 units of gas to produce 1 unit of power (we ignore CO2 for simplicity)

**A. Strategy "Hedge and Sleep"**

**T1: forward gas 48 €/MWh; power 100 €/MWh**  
 ↳ Forecast: Plant margin: 4 €/MWh => plant will run  
 ↳ Hedging: Sell power, buy gas, margin of 4 €/MWh

**T2: forward gas 50 €/MWh; power 95 €/MWh**  
 ↳ Forecast: Plant margin: -5 €/MWh, but already hedged at 4 €/MWh

**T3: forward gas 49 €/MWh; power 96 €/MWh**  
 ↳ Forecast: Plant margin: 2 €/MWh, but already hedged at 4 €/MWh

**P&L: 4 €/MWh**


**B. Strategy "Option Value"**

**T1: forward gas 48 €/MWh; power 100 €/MWh**  
 ↳ Forecast: Plant margin: 4 €/MWh => plant will run  
 ↳ Hedging: Sell power, buy gas, margin of 4 €/MWh

**T2: forward gas 50 €/MWh; power 95 €/MWh**  
 ↳ Forecast: Plant margin: -5 €/MWh  
 ↳ Sell gas, buy power, additional margin 5€/MWh

**T3: forward gas 49 €/MWh; power 96 €/MWh**  
 ↳ Forecast: Plant margin: 2 €/MWh  
 ↳ Sell power, buy gas, additional margin 2€/MWh

**P&L: 11 €/MWh**



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### Why hedging? Good reasons to hedge




Meet shareholders expectations

Comply with your communication to the market

Avoid adverse mismatches with competitors

Secure your P&L

Secure affordable prices for customers



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### Why hedging? Good reasons to NOT hedge

Avoid too expensive or inefficient hedging

Avoid hedging uncertain positions

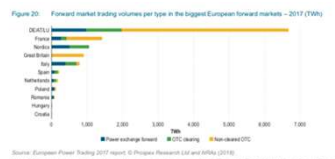
Due to expectations about price evolution


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### What do we need for good hedging?

- Liquidity
- Cross-border instruments
- Thin granularity: only baseload products in most countries



**CONCLUSION:** forward markets are crucial for the efficiency of electricity systems. They are key to ensure a competitive price for the final customers. Despite the increasing interest in short term markets generated by the energy transition, forward markets remain fundamental. NRAs and policy makers should hence also ensure their efficiency.



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